LEA Name:	Ogdensburg City School District
LEA BEDS Code:	512300010000
School Name:	Ogdensburg Free Academy

ENTER DATA INTO ALL YELLOW CELLS.

2019-2020 School Comprehensive Education Plan (SCEP)

Contact Name	Roberta Stillin-Dowman	Title ::: Title	Title I Coordinator
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Website for Published Plan	https://www.oadensburek12.pre/		

APPROVAL OF THIS PLAN BY THE SUPERINTENDENT AND BOARD OF EDUCATION (IN NEW YORK CITY, THE CHANCELLOR'S DESIGNEE) IS MANDATORY.

implementation is required no later than the first day of regular student attendance.

SIGNATURES

DIRECTIONS: The SCEP must be submitted with the signatures of those who participated in the development of the SCEP. The individuals identified in the "Stakeholder Participation" tab shall provide their signatures in the space below.

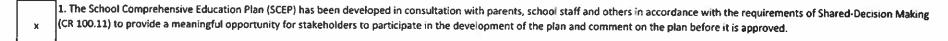
If the school is unable to secure the signatures of an individual in the space below, the school shall write "Addendum Attached," in the space for the signature and provide, in a separate document, a brief written explanation as to why it was unable to secure that individual's signature along with the most recent contact information for that individual. In addition, that member must be provided the opportunity to submit in writing the reason he/she did not sign.

If an individual identified below has objections or concerns related to the SCEP, that team member shall note "Addendum Attached," next to his or her signature and provide, in a separate document, an explanation of the specific objections or concerns.

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Statement of Assurances

By signing this document, the Local Education Agency certifies that:



- 2. The SCEP has been formally approved by the school board and will be made widely available through public means, such as posting on the Internet, distribution through the media, and distribution through public agencies.
- x 3. The SCEP will be implemented no later than the beginning of the first day of regular student attendance.
- x 4. The SCEP contains at least one evidence-based intervention.
- x 5. Professional development will be provided to teachers and school leaders that will fully support the strategic efforts described within this plan.

Evidence-Based Intervention

Evidence-Based Intervention: All CSI and TSI schools must implement at least one evidence-based intervention as part of its SCEP. The intervention identified must meet the criteria of a Tier 1, Tier 2, or Tier 3 evidence-based intervention under ESSA. More information can be found at http://www.nysed.gov/accountability/evidence-based-interventions

Schools may choose one of three options for identifying their evidence-based intervention:

- 1) Selecting a strategy from the State-Supported Evidence Based Strategies located at: http://www.nysed.gov/accountability/state-supported-evidence-based-strategies
- 2) Selecting an evidence-based intervention identified through either the What Works Clearinghouse, Social Programs That Work, or Blueprints for Healthy Youth Development
- 3) Identifying an evidence-based intervention on its own that meets the criteria for Tier 1, Tier 2, or Tier 3.

Directions: Place an "X" in the box next to the path the school has chosen for identifying its evidence-based intervention and follow the corresponding directions for that path.

x State-Supported

If selected, indicate below the specific strategy found at http://www.nysed.gov/accountability/state-supported-evidence-based-strategies that the school is implementing in 2019-20.

Strategy the school will implement:

Principal Leadership Development

N/A

Clearinghouse-Identified

If selected, indicate below the specific intervention or program to be implemented, the clearinghouse (What Works, Social Programs that Work, or Blueprints for Healthy Youth) that has concluded this strategy is effective, and the rating or score the clearinghouse has given this strategy.

Strategy the school will implement:	
Clearinghouse	
Rating from Clearinghouse	

N//

School-Identified

If selected, indicate below the specific intervention or program to be implemented, the evidence tier that the school believes this intervention falls under, and a hyperlink to research that supports that this strategy meets the ESSA standard for a Tier 1, Tier 2, or Tier 3 evidence-based intervention. If no hyperlink is available, or if the supporting study is located behind a paywall, then the school must submit the supporting research when submitting the SCEP.

Strategy the school will implement:	
ESSA Evidence-Based Tier (1, 2, 3)	

Evidence-Based Intervention

Link to research or citation (if citation is used then research must	
be submitted separately with the SCEP)	

Meaningful Stakeholder Participation

Meaningful Stakeholder Participation: The SCEP must be developed in consultation with parents, school staff, and in secondary schools, students, and in accordance with §100.11 of Commissioner's Regulations. All schools are expected to follow the guidelines outlined in the document entitled, "Requirements for Meaningful Stakeholder Participation."

Instructions: List the stakeholders who participated in developing the SCEP. Boxes should be added as necessary. The school shall obtain the signatures of the individuals identified below on the page marked "Signatures."

Name	The Transfer of the Control of the Title of the Control of the Con
Jacquelyn Kelty	John F. Kennedy Elementary Principal
Benjamin Mathews	Ogdensburg Free Academy English Language Arts Teacher
David Price	Ogdensburg Free Academy Middle School Principal
Katrina Putman	Ogdensburg Free Academy Guidance Counselor
Hillary Skelly	Ogdensburg Free Academy Special Education Teacher
Kathleen Swan	Ogdensburg Free Academy Mathematics Teacher
Amy Sweeney	Ogdensburg Free Academy Parent
Jordyn Sweeney	Ogdensburg Free Academy Student
Cynthia Tuttle	Ogdensburg Free Academy High School Principal
Hailey Weber	Ogdensburg Free Academy Student
National Control of Co	

Instructions: Identify the dates when the school engaged with stakeholders to cover the five different steps involved in developing a SCEP. Include the initials of those involved in each meeting. The initials should correspond with the names identified above. When applicable, note up to two ideas that were discussed at these meetings as possible options that the school ultimately decided not to pursue.

SCEP Steps	Date(s) this was done with stakeholders	initials of those involved	If applicable: Ideas discussed but not pursued (up to 2)
Reviewing multiple sources of			appropriate the same tables of tab
feedback to identify needs and		JK, CT, DP, BM, HS, KS, KP, AS,	
root causes	22-May-19	HW	
Determining priorities and goals based on the needs identified	3-Jun-19	JK, CT, DP, BM, HS, KS, KP, AS, HW, JS	
Identifying an evidence-based intervention	3-Jun-19	JK, CT, DP, BM, HS, KS, KP, AS, HW, JS	

Scheduling activities to occur			O de la companya del companya de la companya del companya de la co
during the year to reach these			
goals and priorities, and			
identifying benchmarks for the	サリアを対象を指揮を通りませんが、ナルシストルを	JK, CT, DP, BM, HS, KS, KP, AS,	
goals identified	4-Jun-19	HW, JS	<u>(***)</u>
Identifying a plan to			
communicate the priorities to		JK, CT, DP, BM, HS, KS, KP, AS,	2008 To 1
different stakeholders	4-Jun-19	HW, IS	

TSI schools only: Identify how the perspectives of stakeholders associated with the identified subgroup(s) have been incorporated into the SCEP

Stakeholder group	How the perspectives of this group have been incorporated into the SCEP
Teachers responsible for teaching each identified subgroup	
Parents with children from each identified subgroup.	
Secondary Schools: Students from each identified subgroup	

<u>Tenet 1</u>	
A1. DTSDE Piller	1D:Attendance
A2. DTSOE Sub-Pillar (if applicable)	
B1. Baseline Data: Provide the most recently available information.	The 2016-2017 district baseline chronic absenteeism rate for all students in grades 7-8 was 13.7% and in grades 9-12 was 20.99
C1. SMART (Specific, Measurable, Attainable, Relevant, and Timely) Goal for Tenet 1 or Tenet 2	By June 2020, the chronic absenteeism rate for all students in grades 7-8 will be 12.8% and in grades 9-12 will be 19.7%.
D1. Area(s) of Need: Indicate the area(s) of need that have emerged in the SCEP Development Team's review of data, practices, and resources, that if addressed, could result in improvements towards this goal.	Based on recommendations from the IIT review and a review of the chronically absent data, it was identified that the school needs to further develop their attendance tracking procedures to identify at risk students and develop a mentoring program for those students.

E2. Start Date:	E3. End Date: Identify	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in
Identify the projected start date for each activity.	the projected end date for each activity.	chronofogical order, between August and January to make progress towards this goal.
July 2019	August 2019	During the summer the school leaders will develop an attendance team called the Child Study Team (CST) of counselors, nurses, principals, teachers, SRO and school psychologist to review attendance data, review attendance notification procedures and discuss social emotional needs of the students.
August 2019	January 2019	The Child Study Team will use Data Warehouse reports to identify students with chronic or problematic attendance rates to identify barriers and concerns to provide needed interventions and supports. The CST will meet during staff development days and every two weeks during the school year.
September 2019	September 2019	The school leaders will remind/retrain all staff on the procedural paperwork for attendance reporting in accordance with the current code of conduct at the September staff development day.
September 2019	January 2020	Monthly the chronic absenteeism data will be reviewed by the CST to monitor progress towards mid-year benchmark and identify any additional interventions needed.
September 1, 2019	September 30, 2019	By September 30, the school leaders will assign mentors to the top 10 absentees or those students prioritized by the CST.
October 1, 2019	October 30, 2019	During October, a consultant will work with mentors to establish roles, responsibilities, and expectations.

September 1, 2019	January 30, 2020	Beginning in September and throughout the year the counselors will make calls to students missing 3 consecutive days and the office staff will send letters home once students miss 8, 16, and 24 days. Parent meetings are requested, as needed.
September 1, 2019	November 30, 2019	In the fall, the Child Study Team will review the data tracking of attendance that can be done within School Tool to refine the protocol for identifying at-risk students.
November 2019	January 2020	Quarterly, (November and January) the school leaders will meet with the mentors to discuss progress and concerns about the chronically absent at-risk students and identify any needed supports.
October 2019	January 2020	In the fall, the Child Study Team will look for motivational resources, such as posters, to display around the school to encourage good attendance.
September 1, 2019	November 30, 2019	Throughout the year, the Child Study Team will celebrate students with improved attendance.
September 2019	January 2020	Throughout the year, the Child Study Team will recognize mentors who have contributed to helping improve student attendance.
know it is on track to this can be descriptive quantifiable data whe	, schools should use	
G1. Action Plan - Janu	ary 2020 through June 2	
G2. Start Date:	G3. End Date: Identify	G4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school envisions taking in the
Identify the projected start date for each activity.	the projected end date for each activity.	second half of the school year (F it determines that the August to January steps have been successful.
March 2020	June 2020	Quarterly (March and June), the school leaders will meet with the mentors to discuss progress and concerns about the chronically absent at-risk students.
January 2020	June 2020	Biweekly, the Child Study Team will use Data Warehouse reports to identify students with chronic or problematic attendance rates to identify barriers and concerns to provide needed interventions and supports.
January 2020	June 2020	Monthly the chronic absenteeism data will be reviewed by the CST to monitor progress towards the mid-year benchmark and identify any additional interventions needed.
January 2020	June 2020	Throughout the year the counselors will make calls to students missing 3 consecutive days and the office staff will send letters home once students miss 8, 16, and 24 days. Parent meetings are requested, as needed.

		Tenet 2
A4 POPPER BUILD		
A1. DTSDE Pillar		2D:Provides High Quality Instructional Leadership
A2. DTSDE Sub-Pillar	(if applicable)	
B1. Baseline Data: Provide the most recently available information.		Effective Teaching strategies (bellringers, checking for understanding, and open-ended (cognitively engaging) questions) were seen in 10% of classrooms visited in 2018-2019.
C1. SMARY (Specific.	Measurable, Attainable,	
C1. SMARY (Specific, Measurable, Attainable, Relevant, and Timely) Goal		By June 2020, school leaders will conduct classroom visits and provide actionable feedback to all teachers a minimum of three times leading to 75% classroom visits showing evidence of implementing the priority Effective Teaching strategies, as evidence by the look-for tool.
D1. Area(s) of Need: I need that have emery Development Team's practices, and resourcould result in improve goal.	review of data, es, that if addressed,	Based on recommendations from the IIT visit and Instructional Quality Review, it was identified that the school leaders need to conduct regular classroom visits and provide actionable feedback to teachers. The lack of implementation of the Effective Teaching strategies was noted by the IIT review team.
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El. Action Plan - Augu	st 2019 through January	Y 2020 Halling this Control of the C
E2. Start Date:		是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
	E3. End Date: Identify	是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
E2. Start Date: Identify the projected start date for each	E3. End Date: Identify the projected end	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between
E2. Start Date: Identify the projected start date for each activity.	E3. End Date: Identify the projected end date for each activity.	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing
E2. Start Date: Identify the projected start date for each activity. July 2019	E3. End Date: Identify the projected end date for each activity. August 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool.
E2. Start Date: Identify the projected start date for each activity. July 2019 August 2019	E3. End Date: Identify the projected end date for each activity. August 2019 August 2019 September 3, 2019 September 3, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool. During the staff development days, the ILT will establish protocols and expectations for department teams that will meet monthly.
E2. Start Date: Identify the projected start date for each activity. July 2019 August 2019 September 3, 2019	E3. End Date: Identify the projected end date for each activity. August 2019 August 2019 September 3, 2019 September 3, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool. During the staff development days, the ILT will establish protocols and expectations for department teams that will meet monthly. The school leaders will share the department team structure and protocols and expectations at the beginning of the year staff development day. At the beginning of the year staff development day, the school leaders and the ILT will share the priority Effective Teaching strategies with the department heads.
E2. Start Date: Identify the projected start date for each activity. July 2019 August 2019 September 3, 2019 September 3, 2019	E3. End Date: Identify the projected end date for each activity. August 2019 August 2019 September 3, 2019 September 3, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool. During the staff development days, the ILT will establish protocols and expectations for department teams that will meet monthly. The school leaders will share the department team structure and protocols and expectations at the beginning of the year staff development day. At the beginning of the year staff development day, the school leaders and the ILT will share the priority Effective Teaching strategies with the department heads. The department heads will share the Effective Teaching strategies with their teams at the beginning of the year meetings. The ILT will arrange for best practices about Effective Teaching Strategies to be shared at quarterly (November and January) faculty meetings by the
E2. Start Date: Identify the projected start date for each activity. July 2019 August 2019 September 3, 2019 September 3, 2019 September 3, 2019	E3. End Date: Identify the projected end date for each activity. August 2019 August 2019 September 3, 2019 September 3, 2019 January 2020 August 2020	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool. During the staff development days, the ILT will establish protocols and expectations for department teams that will meet monthly. The school leaders will share the department team structure and protocols and expectations at the beginning of the year staff development day. At the beginning of the year staff development day, the school leaders and the ILT will share the priority Effective Teaching strategies with the department heads. The department heads will share the Effective Teaching strategies with their teams at the beginning of the year meetings.
E2. Start Date: Identify the projected start date for each activity. July 2019 August 2019 September 3, 2019 September 3, 2019 September 3, 2019 November 2019	E3. End Date: Identify the projected end date for each activity. August 2019 August 2019 September 3, 2019 September 3, 2019 September 3, 2019 January 2020 August 2020	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. During the summer, the school leaders will establish an Instructional Leadership Team (ILT) made up of the principals and teachers representing grades 7-12 to discuss and review the priority Effective Teaching strategies and a look-for tool. During the staff development days, the ILT will establish protocols and expectations for department teams that will meet monthly. The school leaders will share the department team structure and protocols and expectations at the beginning of the year staff development day. At the beginning of the year staff development day, the school leaders and the ILT will share the priority Effective Teaching strategies with the department heads. The department heads will share the Effective Teaching strategies with their teams at the beginning of the year meetings. The ILT will arrange for best practices about Effective Teaching Strategies to be shared at quarterly (November and January) faculty meetings by the consultant, instructional coach, and/or teacher volunteers. The school leaders will participate in the Leveraged Leadership Program to develop their instructional skills. The program is presented monthly and

November 2019	January 2020	The school leaders will meet quarterly with the ILT to review look-for data which will then be shared at quarterly (November and January) faculty meetings.
F1. Mid-Year Benchma the school would expe know it is on track to a this can be descriptive quantifiable data whe	ect to see in January to reach its goal. While s, schools should use	By January 2020, school leaders will conduct classroom visits and provide actionable feedback to all teachers a minimum of one time leading to 50% of classroom visits showing evidence of implementing the priority Effective Teaching strategies, as evidence by the look-for tool.
G1. Action Plan - Janua	ary 2020 through June 2	
G2. Start Date:	G3. End Date: Identify	G4. Steps to Address Areas of Need and Achieve Goal: in each cell below, identify the steps the school envisions taking in the second half of the
Identify the projected start date for each activity.	the projected end date for each activity.	school year IF it determines that the August to January steps have been successful.
January 2020	June 2020	Starting in January, based on the look-for tool data, the school leaders will conduct meetings with any teachers struggling to implement the strategies and use the support of the consultant and/or instructional coach.
January 2020	January 2020	In January, the school leaders will identify mentor teachers based on implementing exemplar Effective Teaching strategies as seen during classroom visits. The school leaders will assign mentors to teachers needing extra support to implement the Effective Teaching strategies.
January 2020	January 2020	Starting in January, the school leaders and ILT will schedule peer observations for teachers to visit classrooms to increase their knowledge and skills in implementing the Effective Teaching Strategies.
January 2020	June 2020	The school leaders will participate in the Leveraged Leadership Program to develop their instructional skills. The program is presented monthly and Includes coaching on conducting classroom visits, data collection and providing feedback to teachers.
January 2020	June 2020	The school leaders will conduct 8-10 monthly classroom visits using the look-for tool and provide feedback to teachers within a week of visit.
March 2020	May 2020	The school leaders will arrange for best practices about Effective Teaching Strategies to be shared at quarterly (March and May) faculty meetings by teacher volunteers.
March 2020	May 2020	The school leaders will meet quarterly with the ILT to review look-for data which will then be shared at quarterly (March and May) faculty meetings.

	Tenet 3	
A1. DTSDE Pillar	umate a sur selection	3D:Lesson Focus and Organization
A2. DTSDE Sub-Pillar (if applicable)		35.EESSON FOCUS AND OF GARRIZATION
B1. Baseline Data: Provide the most recently available information.		In the school year 2018-19, 20% of teachers had lesson plans that included the priority lesson elements (learning targets, belfringers, checking for understanding, and open-ended (cognitively engaging) questions, and student engagement).
C1. SMART (Specific, Measurable, Attainable, Relevant, and Timely) Goal for Tenet 3 or Tenet 4		By June 2020, a minimum of 80% of teachers will have lesson plans that include the priority lesson elements (learning targets, lesson structure, etc.) evidenced by the lesson plan look-for tool.
D1. Area(s) of Need: indicate the area(s) of need that have emerged in the SCEP Development Team's review of data, practices, and resources, that if addressed, could result in improvements towards this goal.		Based on recommendations from the IIT visit and Instructional Quality Review, it was identified that the teachers need to develop lesson plans to reflect the priority lesson plan elements to meet the academic needs of all students in the classroom.
E1. Action Plan - Augu	st 2019 through January	y 2020
E2. Start Date:		E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between
identify the projected start date for each activity.	the projected end date for each activity.	August and January to make progress towards this goal.
June 30, 2019	August 30, 2019	By August 30, the school leaders and Instructional Leadership Team (ILT) will discuss and review the priority lesson planning elements and a look-for tool.
"	September 3, 2019	The school leaders and ILT will share the priority lesson elements with the department heads and grade level leaders during the beginning of the year meetings.
September 3, 2019		The company of the co
	September 3, 2019	The department heads and grade level leaders will share the lesson planning elements at the beginning of the year meetings.
September 3, 2019		The department heads and grade level leaders will share the lesson planning elements at the beginning of the year meetings. The ILT will arrange for best practices about lesson plan elements to be shared at quarterly (November and January) faculty meetings by the instructional coach and/or teacher volunteers.
September 3, 2019 November 2019	September 3, 2019	The department heads and grade level leaders will share the lesson planning elements at the beginning of the year meetings. The ILT will arrange for best practices about lesson plan elements to be shared at quarterly (November and January) faculty meetings by the
	September 3, 2019 January 2020 January 2020 January 2020	The department heads and grade level leaders will share the lesson planning elements at the beginning of the year meetings. The ILT will arrange for best practices about lesson plan elements to be shared at quarterly (November and January) faculty meetings by the instructional coach and/or teacher volunteers.
September 3, 2019 November 2019 September 2019	September 3, 2019 January 2020 January 2020 January 2020 January 2020	The department heads and grade level leaders will share the lesson planning elements at the beginning of the year meetings. The ILT will arrange for best practices about lesson plan elements to be shared at quarterly (November and January) faculty meetings by the instructional coach and/or teacher volunteers. Teachers' lesson plans will be handed in weekly to the school leaders. Starting in September the school leaders will randomly select 10-12 teachers per month to review a sample plan with the look-for tool so that by the end of the year all teachers will have lesson plans reviewed at least twice. The school leaders will provide teachers with feedback about strengths and

F1. Mid-Year Benchmark(s) - Identify what the school would expect to see in January to know it is on track to reach its goal. While this can be descriptive, schools should use quantifiable data when applicable.		By January 2020, a minimum of 50% of teachers will have lesson plans that include the priority lesson elements (learning targets, lesson structure, etc.) as evidenced by the lesson plan look-for tool.
G1. Action Plan - Janu	ary 2020 through June 2	2020 C.
G2. Start Date: Identify the projected start date for each activity.	G3. End Date: Identify the projected end date for each activity.	G4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school envisions taking in the second half of the school year IF it determines that the August to January steps have been successful.
March 2020	May 2020	The ILT will arrange for best practices about lesson plan elements to be shared at quarterly (March and May) faculty meetings by instructional coach and/or teacher volunteers.
January 2020	June 2020	Teachers' lesson plans will be handed in weekly to the school leaders.
January 2020	June 2020	Starting in September the school leaders will randomly select 10-12 teachers per month to review a sample plan with the look-for tool so that by the end of the year all teachers will have lesson plans reviewed at least twice. The school leaders will provide teachers with feedback about strengths and improvement of their lesson plans.
March 2020	May 2020	The school leaders will meet quarterly with the ILT to review look-for data which will then be shared at quarterly (March and May) faculty meetings.
March 2020	May 2020	During the school year, the literacy coach will provide ongoing support to teachers through quarterly (March and May) department and grade level meetings, as well as, one to one support by request or assignment by school leaders.

		Tenet 4
A1. DTSDE Pillar	erokement enterner	4E: Instructional Techniques that Deepen Engagement
A2. DTSDE Sub-Pillar	(if applicable)	
B1. Baseline Data: Provide the most recently available information.		Currently, approximately 25% of teachers include student engagement strategies (learning targets, open-ended (cognitively engaging) questions, maximizing student talk/minimizing teacher talk) in their lessons.
C1. SMART (Specific, Relevant, and Timely)	Measurable, Attainable Goal	By June 2020, teachers will implement lessons that include the school's priority student engagement strategies (i.e. questioning, higher level thinking, grouping) in a minimum of 80% of lessons, as evidenced by informal classroom visit data.
D1. Area(s) of Need: I need that have emerg Development Team's practices, and resourceuld result in improvegoal.	red in the SCEP review of data, es, that if addressed,	Based on the self-reflection document and recommendations from the IIT visit and Instructional Quality Review, it was identified that the teacher need to implement lessons that include student engagement strategies to improve student achievement.
	st 2019 through Januar	一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
E2. Start Date: Identify the projected start date for each	E3. End Date: Identify	一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个
E2. Start Date: Identify the projected start date for each	E3. End Date: Identify the projected end	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. By August 30, the school leaders with support from a leadership consultant, will determine the priority student engagement strategies and development.
E2. Start Date: Identify the projected start date for each activity. June 30, 2019	E3. End Date: Identify the projected end date for each activity.	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. By August 30, the school leaders with support from a leadership consultant, will determine the priority student engagement strategies and develop a look-for tool.
E2. Start Date: Identify the projected start date for each activity.	E3. End Date: Identify the projected end date for each activity. August 30, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. By August 30, the school leaders with support from a leadership consultant, will determine the priority student engagement strategies and development.
E2. Start Date: Identify the projected start date for each activity. June 30, 2019 September 3, 2019 September 3, 2019	E3. End Date: Identify the projected end date for each activity. August 30, 2019 September 3, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. By August 30, the school leaders with support from a leadership consultant, will determine the priority student engagement strategies and develop a look-for tool. The ILT will share the priority student engagement strategies with the department heads at the beginning of the year meetings.
E2. Start Date: Identify the projected start date for each activity. June 30, 2019 September 3, 2019 September 3, 2019	E3. End Date: Identify the projected end date for each activity. August 30, 2019 September 3, 2019 September 3, 2019	E4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. By August 30, the school leaders with support from a leadership consultant, will determine the priority student engagement strategies and develor a look-for tool. The ILT will share the priority student engagement strategies with the department heads at the beginning of the year meetings. At the beginning of the year meetings, the department heads will share the priority student engagement strategies with their teams. The school leaders will participate in the Leveraged Leadership Program monthly to develop their instructional skills. The program is presented monthly and includes coaching on conducting classroom visits, data collection and providing feedback to teachers.
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F1. Mid-Year Benchmark(s) - Identify what the school would expect to see in January to know it is on track to reach its goal. While this can be descriptive, schools should use quantifiable data when applicable.

By January 2020, teachers will implement lessons that include the school's priority student engagement strategies (i.e. questioning, higher level thinking, grouping) in a minimum of 50% of lessons, as evidenced by informal classroom visit data.

G1. Action Plan - Janua	ary 2020 through June 2	
Identify the projected	G3. End Date: Identify the projected end date for each activity.	G4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school envisions taking in the second half of the school year IF it determines that the August to January steps have been successful.
January 2020	August 2020	School leaders will participate in the Leveraged Leadership Program monthly to develop their instructional skills. The program is presented monthly and includes coaching on conducting classroom visits, data collection and providing feedback to teachers.
March 2020	May 2020	The leadership consultant will provide professional development quarterly (March and May) to all teachers on the priority student engagement strategies.
January 2020	Jun-20	School leaders will conduct 8 - 10 monthly classroom visits using the look-for tool and provide feedback to the teachers.
March 2020	May 2020	The leadership consultant will review the classroom visits data with school leaders quarterly (March and May) to determine progress towards the mid-year benchmark.
March 2020	May 2020	School leaders will share the classroom visits data at quarterly (March and May) faculty meetings and best practices about priority student engagement strategies will be shared by teacher volunteers.
January 2020		Throughout the school year, the literacy coach(es) will provide ongoing support to teachers through quarterly department meetings, as well as one-to-one support by request or assignment by school leaders.

		<u>Survey Results</u>
	Salania Petati	Survey conducted March 2019.
	A TOTAL	Survey question: Student behavior does not interfere with instruction.
A1. Survey Baseline D	ata: Provide the most	Teacher survey results: 15.6% Strongly Agree or Agree
recently available information.		Student survey results: 25.3% Strongly Agree or Agree
		Parent survey results: 21.3% Strongly Agree or Agree
C1. SMART (Specific. I	Vleasurable, Attainable	In the Soring 2020 the suprey question: Student holonies does not into facility to the suprey question of the supr
	Goal for Survey Results	
		statement.
C1. Area(s) of Need: Ir	ndicate the area(s) of	According to the survey administered to teachers, students and parents in March 2019, improving student behavior was identified as a need.
need that have emerg		The state of the s
Development Team's	review of data,	
practices, and resourc		
could result in improv		
goal.		- [1] [1] [1] [1] [1] [1] [1] [1] [1] [1]
ALTERNATION OF THE PROPERTY AND ALTERNATION OF THE PROPERTY AN		
	st 2019 through Januar	
D2. Start Date:	D3. End Date: Identify	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between
D2. Start Date: identify the projected	<u>D3. End Date:</u> Identify the projected end	y 2020 D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal.
D2. Start Date: identify the projected start date for each	D3. End Date: Identify	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between
D2. Start Date: identify the projected start date for each activity.	<u>D3. End Date:</u> Identify the projected end date for each activity.	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal.
D2. Start Date: Identify the projected Istart date for each Inactivity. Issue 25-26,2019	<u>D3. End Date:</u> Identify the projected end	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. The District Trauma Sensitive Team (DTST) made up of a district administrator, teachers and McKinney-Vento grant funded District Support Leaders.
D2. Start Date: Identify the projected Istart date for each Inactivity. Issue 25-26,2019	<u>D3. End Date:</u> Identify the projected end date for each activity.	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. The District Trauma Sensitive Team (DTST) made up of a district administrator, teachers and McKinney-Vento grant funded District Support Leaders will attend a 2-day training on developing trauma sensitive schools.
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22. Start Date: dentify the projected start date for each sciivity. uly 25-26,2019	D3. End Date: Identify the projected end date for each activity. July 25-26, 2019 September 2019	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. The District Trauma Sensitive Team (DTST) made up of a district administrator, teachers and McKinney-Vento grant funded District Support Leaders will attend a 2-day training on developing trauma sensitive schools. The Child Study Team (CST) which is made up of school leaders, counselors and instructional support staff, will meet in September to review the 201 2019 behavioral data: office referrals, out of school suspensions, etc. and identify trends in the data. They will identify any students having multiple
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D2. Start Date: dentify the projected start date for each ectivity. uly 25-26,2019 deptember 2019 deptember 2019 ugust 2019	D3. End Date: Identify the projected end date for each activity. July 25-26, 2019 September 2019 January 2020 August 2019 August 2019	D4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school will take, in chronological order, between August and January to make progress towards this goal. The District Trauma Sensitive Team (DTST) made up of a district administrator, teachers and McKinney-Vento grant funded District Support Leaders will attend a 2-day training on developing trauma sensitive schools. The Child Study Team (CST) which is made up of school leaders, counselors and instructional support staff, will meet in September to review the 201 2019 behavioral data: office referrals, out of school suspensions, etc. and identify trends in the data. They will identify any students having multiple risk factors to develop behavior goals and interventions that will be supported and monitored by the counselors and identified staff. The CST will meet monthly to review and monitor the behavioral data: office referrals, out of school suspensions, etc. (There will be a quarterly review of all students.) There will be a monthly review the progress of identified at-risk students to adjust interventions, as needed. During the summer, the assistant superintendent will arrange for teachers, TAs and instructional staff to be trained in the de-escalating strategies of

November 2019	January 2020	Quarterly (November and January), the school leaders will review behavioral data and conduct classroom visits to provide additional support to teachers identified as struggling with classroom management based on class visits and serious incident report data.
November 2019	January 2020	Quarterly (November and January), the school leaders will report the behavioral data to the staff at faculty meetings and teacher volunteers will share classroom management best practices.
October 2019	January 2020	Teachers, Tas, and instructional staff will have the opportunity to participate in one book study during the year. A facilitator will lead book studies on social/emotional learning topics which will be offer each semester.
the school would ex	mark(s) - Identify what spect to see in January to to reach its goal. While	The survey question: Student behavior does not interfere with instruction will be administered to the teachers, students and parents in January 2020. The response to the survey question on the teacher, student and parent surveys will be at least 25% Strongly Agree or Agree to the statement.
this can be descript quantifiable data w	ive, schools should use hen applicable.	

F2. Start Date:	F3. End Date: Identify	F4. Steps to Address Areas of Need and Achieve Goal: In each cell below, identify the steps the school envisions taking in the second half of the
Identify the projected start date for each activity.		school year IF it determines that the August to January steps have been successful.
	June 2020	The CST will meet monthly to review and monitor the behavioral data: office referrals, out of school suspension, etc. (quarterly review of all students) and monthly review the progress of identified at-risk students to adjust interventions, as needed.
March 2020	May 2020	Quarterly (March and May), the school leaders will review behavioral data and conduct classroom visits to provide additional support to teachers identified as struggling with classroom management based on class visits and serious incident report data.
March 2020	May 2020	Quarterly (March and May), the school leaders will report the behavioral data to the staff at faculty meetings and teacher volunteers will share classroom management best practices.
lanuary 2020	June 2020	McKinney-Vento grant District Support Leaders (who are members of the DTST) will provide training on trauma sensitive strategies including mindfulness, at a faculty meeting at least once in the second semester.
January 2020		A facilitator will lead a book study on social/emotional learning topics.
lanuary 2020		During the Spring 2020 semester, a consultant will provide a mindfulness training for all instructional staff.